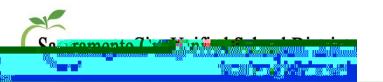


Adoption of Proposed Fiscal Year 2013-14 Budget for All Funds

Board Item #11.1

June 20, 2013

Presented By Ken A. Forrest Chief Business Officer



Administrative Recommendation

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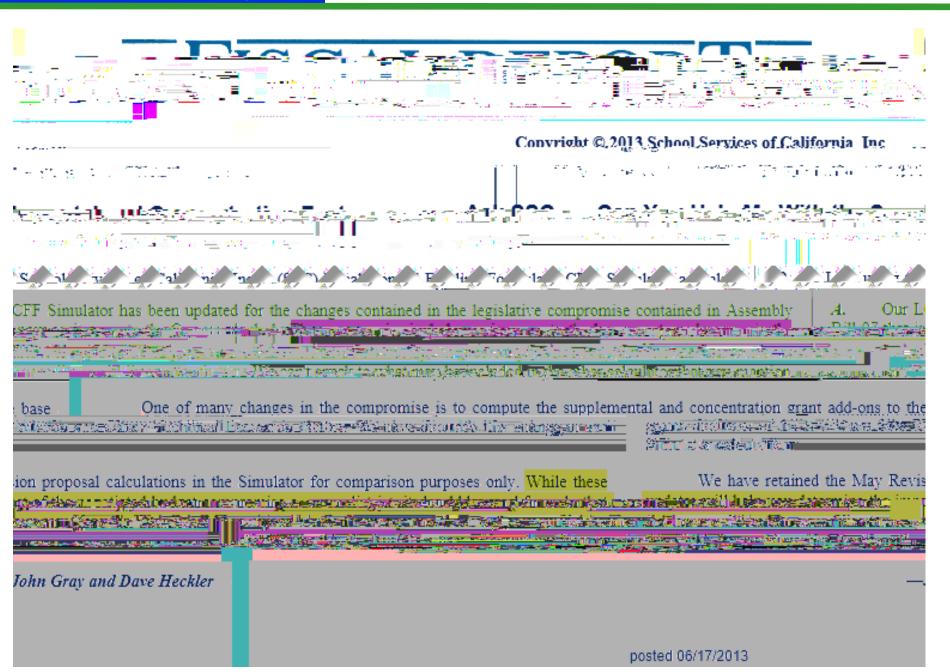
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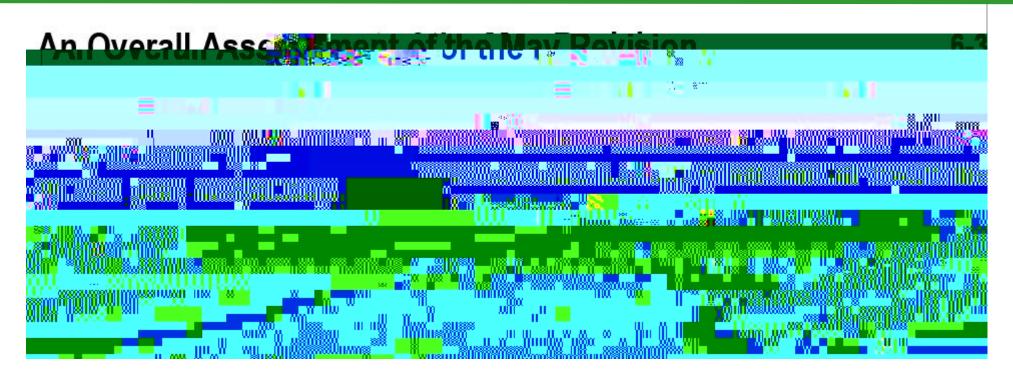


School Finance Legislation Update





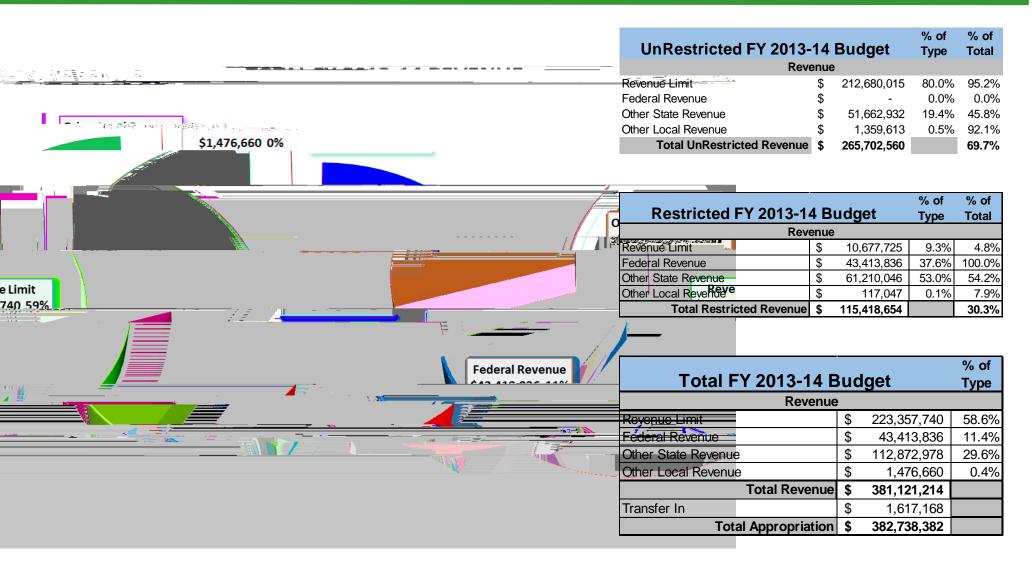
School Finance Legislation Update

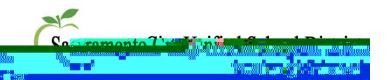


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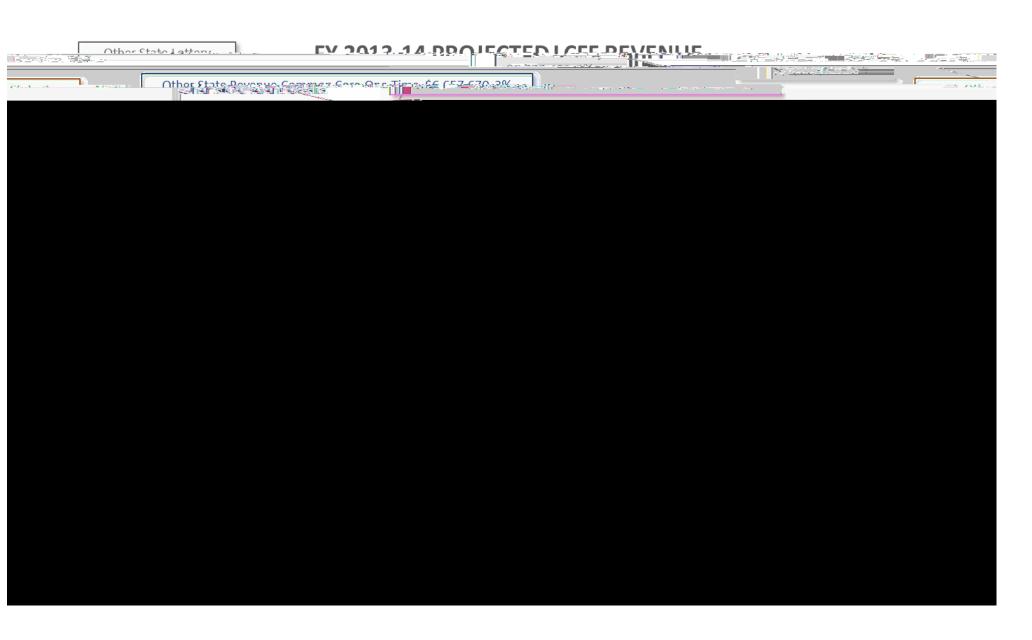


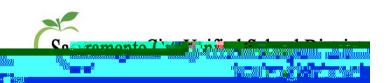
Previous FY 2013-14 Proposed Revenue Limit Budget Revenue





LCFF FY 2013-14 Projected Budget Revenue





Revenue Limit versus LCFF FY 2013-14 Revenue

		% of Type	% of Total
Revenue Limit	\$212,680,015	80.0%	95.2%
Federal Revenue	\$ -	0.0%	0.0%
Other State Revenue	\$ 51,662,932	19.4%	45.8%
Other Local Revenue	c/F \$ 0 G25 9664eTf	1000.52%47	1 92ml/10

		% of	% of					
LCFF UnRestricted FY 2013-1	Type	Total						
Revenue								
LCFF Base	\$237,080,056	97.1%	61.5%					
			0.0%					
			0.0%					
			0.0%					
			0.0%					
			0.0%					
			0.0%					
			0.0%					
			1.5%					
			0.0%					
			0.0%					
			0.4%					
			63.3%					

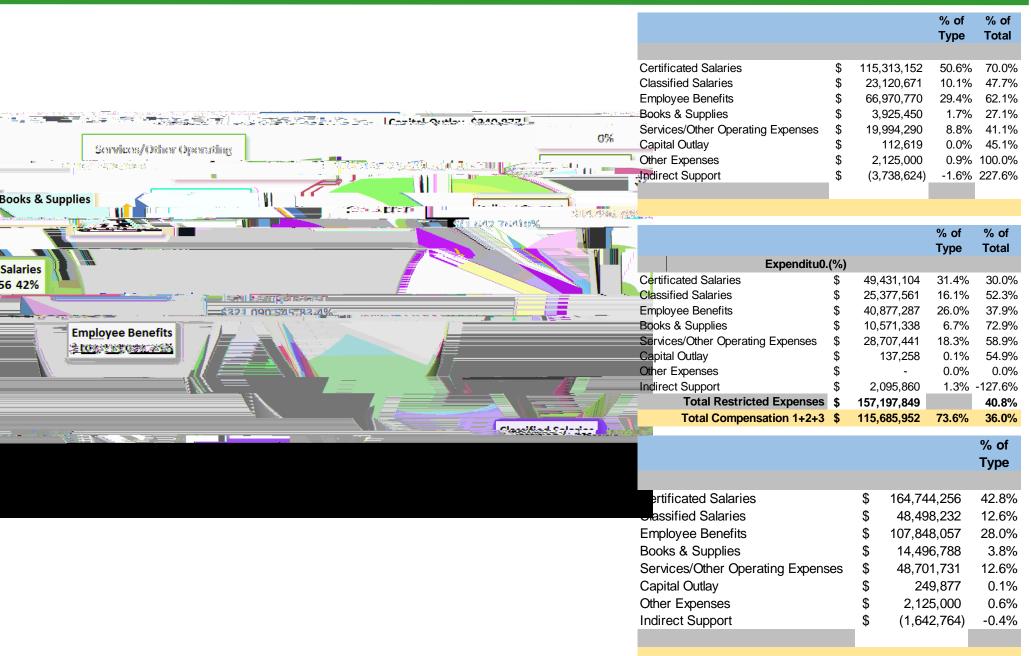


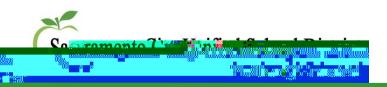
Previous Revenue Limit Res FY 2013-14 Budget	% of Type	% of Total	
Revenue Limit	\$ 10,677,725	9.3%	4.8%
Federal Revenue	\$ 43,413,836	37.6%	
Other State Revenue	\$ 61,210,046	53.0%	54.2%
Other Local Revenue	0.1%	7.9%	
Total Restricted Revenue	\$ 115,418,654		30.3%



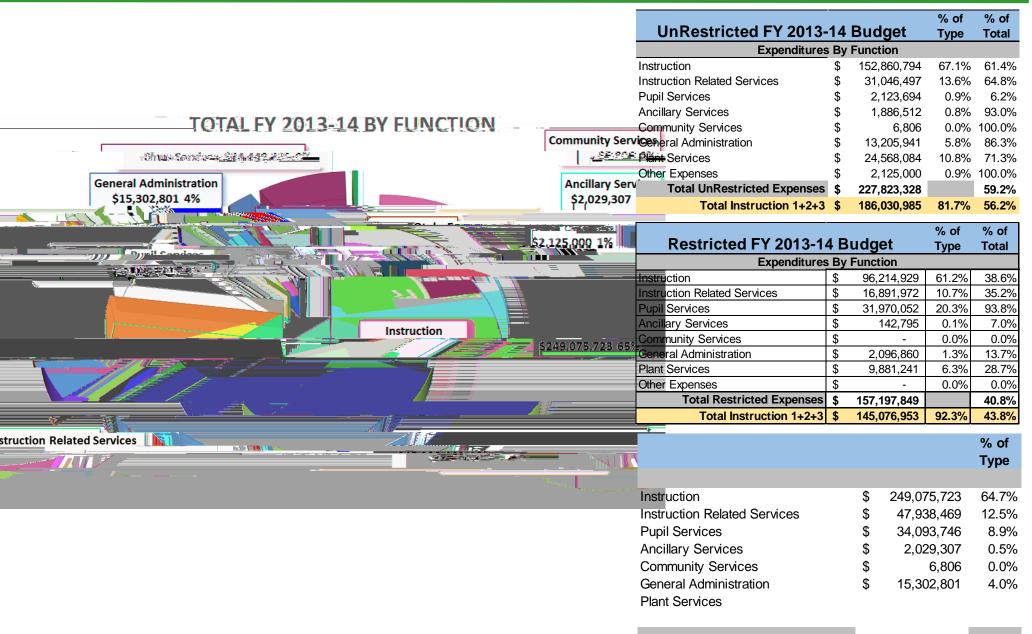


FY 2013-14 Proposed Budget By Object





FY 2013-14 Proposed Budget By Function





FY 2013-14 Proposed Budget Summary UnRestricted & Restricted

Revenue	\$	265,702,560	+	Revenue
Expenditures	\$	227,823,328	-	Expenditures
Transfers In	\$	1,617,168	+	Transfers In
Contributions	\$	(41,379,189)	+	Contributions
Net Increase (Decrease) In Fund Balance	\$	(1,882,789)	=	Net Increase (Decreas
Ending Fund Balance				Ending Fund Balance
Beginning Fund Balance July 1 Change In Fund Balance	\$ \$	11,407,611 (1,882,789)		Beginning Fund Balance J Change In Fund Balance
Projected Ending Fund Balance June 30		9,5 153.27	T ₩h E	Projected Ending Fun
				Components Of Ending
				Revolving Cash

Contributions \$ 41,379,189 + Net Increase (Decrease) In Fund Balance \$ (400,006) = Ending Fund Balance Beginning Fund Balance July 1 \$ 400,006 +		\$		
Expenditures Transfers In Contributions Net Increase (Decrease) In Fund Balance Ending Fund Balance Beginning Fund Balance Beginning Fund Balance Projected Ending Fund Balance \$ 157,197,849 - + 41,379,189 + (400,006) = \$ 400,006 + (400,006) - Projected Ending Fund Balance \$ - =		\$		
Transfers In \$ - + Contributions \$ 41,379,189 + Net Increase (Decrease) In Fund Balance \$ (400,006) = Ending Fund Balance Beginning Fund Balance July 1 \$ 400,006 + Change In Fund Balance \$ (400,006) - Projected Ending Fund Balance \$ - =	Expenditures	Ψ	115,418,654	+
Contributions \$ 41,379,189 + Net Increase (Decrease) In Fund Balance \$ (400,006) = Ending Fund Balance Beginning Fund Balance July 1 \$ 400,006 + Change In Fund Balance \$ (400,006) - Projected Ending Fund Balance \$ -		\$	157,197,849	-
Net Increase (Decrease) In Fund Balance Ending Fund Balance Beginning Fund Balance July 1 \$ 400,006 + (400,006) - Projected Ending Fund Balance \$ - =	Transfers In	\$	-	+
Ending Fund Balance Beginning Fund Balance July 1 \$ 400,006 + Change In Fund Balance \$ (400,006) - Projected Ending Fund Balance \$ - =	Contributions	\$	41,379,189	+
Beginning Fund Balance July 1 \$ 400,006 + Change In Fund Balance \$ (400,006) - Projected Ending Fund Balance	•	\$	(400,006)	=
Beginning Fund Balance July 1 \$ 400,006 + Change In Fund Balance \$ (400,006) - Projected Ending Fund Balance				
Change In Fund Balance \$ (400,006) - Projected Ending Fund Balance \$ - =	Ending Fund Balance			
Projected Ending Fund Balance	Beginning Fund Balance July 1	\$	400,006	+
· · · · · · · · · · · · · · · · · · ·	0	\$	(400,006)	-
	Change in Fund Balance	Ψ		
	Projected Ending Fund Balance	•	-	=
Components Of Ending Fund Balance	Projected Ending Fund Balance	•	-	=
Revolving Cash \$ - +	Projected Ending Fund Balance June 30	\$	-	=
Stores Inventory \$ RR+ +	Projected Ending Fund Balance June 30 Components Of Ending Fund Balan	\$ ce	-	= +



FY 2013-14 Proposed Budget Summary

Revenue	\$ 381,121,214	+
Expenditures	\$ 385,021,177	-
Transfers In	\$ 1,617,168	+
Contributions	\$ -	+
Net Increase (Decrease) In Fund Balance	\$ (2,282,795)	=

Ending Fund Balance

Projected Ending Fund Balance June 30	\$ 9,524,822	=
Change In Fund Balance	\$ (2,282,795)	-
Beginning Fund Balance July 1	\$ 11,807,617	+

Components Of Ending Fund Balance

Revolving Cash

Rvolving Cash



FY 2013-

	Trans	ers,	
Description	Revenue Per ADA		

Analysis of Transfer From UnRestricted To Restricted Accounts						
Encroachment						
Special Education Transportation	\$	6,231,773				
Special Education Programs	\$	26,226,453				
Sub-Total Special Education	\$	32,458,226				
Home-To-School Transportation	\$	225,000				
Total Encroachment	\$	32,683,226				
Maintenance Transfer To						
Restricted As Required By	\$	9,248,874				
SACS						
Total Transfer From						
General Fund	\$	41,932,100				
UnRestricted To Restricted						



Budget Resolution Totals





Multi Year Expenditure Projections REQUIRED REDUCTIONS

	Revenue Totals For Refere	nce \$391,241,301	\$382,738,382		\$ 371,406,431		\$ 376,378,069	
	Revenue Limit Expenditure By Object Rang	Total Projected FY 2012-2013	Projected FY 2013-2014 Total Under Revenue Limit	% Change	Projected FY 2014-2015 Total Under Revenue Limit	% Change	Projected FY 2015-2016 Total Under Revenue Limit	% Change
	1000-1999 Certificated Salaries	\$165,535,161	\$164,744,256	-0.5%	\$ 161,611,576	-1.9%	\$ 163,388,519	1.1%
	2000-2999 Classified Salaries	\$ 48,916,849	\$ 48,498,232	-0.9%	\$ 49,154,926	1.4%	\$ 49,394,779	0.5%
	3000-3999 Employee Benefits	\$106,503,812	\$107,848,057					
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Multi Year Expenditure Projections IF THE LCFF PROMISE IS REALIZED!



Revised Fund Balance Analysis Based On LCFF & \$2 Million Per Year Addition

Fiscal	Average Daily			Excess (Deficiency) Of Revenues Over	Other Financing	Ending Fund	Ending Fund Balance As A % Of
Year*	Attendance	Revenue	Expenditures	Expenditures	Sources	Balance	Expenditures
2009-10	41,653	\$387,307,431	\$395,081,555	\$ (7,774,124)	\$ (13,379,013)	\$24,360,591	6.17%
2010-11	41,347	\$412,911,347	\$404,032,147	\$ 8,879,200	\$ 1,159,632	\$34,399,424	8.51%
2011-12	41,131	\$389,906,122	\$406,281,495	\$(16,375,373)	\$ 3,089,445	\$21,113,495	5.20%
2012-13	40,638	\$390,530,733	\$400,547,180	\$ (9,305,879)	\$ 710,568	\$11,807,616	2.95%
2013-14	39,539	\$385,335,097	\$385,021,177	\$ 1,931,088	\$ 1,617,168	\$13,738,704	3.57%
2014-15	39,539	\$385,802,161	\$384,576,974	\$ 2,001,355	\$ 776,168	\$15,740,059	4.09%
2015-16	39,539	\$402,359,460	\$401,135,628	\$ 2,000,000	\$ 776,168	\$17,740,059	4.42%
2013-14	State Requ	ired Minimum>>	\$ 8,245,424	Amount Ab	ove Minimum>>	\$ 5,493,280	1.43%
	St	\$59,447,270	15.44%				
	GF	OA Recommende	ed Reserve TWC	Months of Ope	rating Capital>>	\$66,031,132	17.15%



Fiscal Condition



Next Steps

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Programs Included In FY 2013-14 Proposed Budget List Follows



Programs Included In FY 2013-14 Proposed Budget

		Restricted Items Contained Within Proposed FY 2013-14 Budget									
Iten	California School District Standarized Account Code n# Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification					
1	R Instruction	\$ 138,000	6.6%	1.7%	Instructional Materials Balanced Literacy	This first year of implementation has focused on improving writing through implementation of writer's workshop. Teachers report the following impact on their teaching and student learning: Students have demonstrated an increased volume of writing and greater capacity to write for varying tasks, audiences, and purpose and have written in the various genres. Students are being more thoughtful about their writing choices and strategies. They are writing about topics that are important and relevant to them. Students expressed joy and commitment to writing and are able to write for increasingly extended periods of time. ELA benchmark data for all sites reflect student progress from benchmark one to benchmark three, with one school demonstrating an increase in the performance on the 3rd administration of the ELA Benchmark Assessments for 2012-2013 showing a 4.2% increase over the same assessment in 2011-2012. This funding will pay for: Professional Development Contract (\$50,000); Stipends (\$50,000); Substitutes (\$20,000), Materials (\$18,000).					



		Restricted	Items	Contai	ned Within Propos	ed FY 2013-14 Budget
Item #	California School District Standarized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
2 R	Instruction	\$ 50,000	2.4%	0.6%	Positive Behavioral Interventions and Supports (PBIS)	Positive Behavioral Interventions and Supports are processes used to improve student academic and behavior performance. This is being implemented in six schools. School-based teams plan, develop, and implement action steps to establish and maintain effective school environments that exhibit: • a common approach to discipline • positively stated expectations for all students and staff • procedures for teaching these expectations to students • a continuum of supports for encouraging demonstration and maintenance of these expectations • a continuum of procedures for discouraging rule-violating behavior • procedures for monitoring and evaluating the effectiveness of the discipline system on a regular and frequent basis • methods for involving families and communities. This funding will pay for: Professional Development Contract (\$30,000); Data Systems (\$12,500), School Support (\$7,500).



Restricted Items	Contained Within	Proposed FY	2013-14 Budget
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California School District
Standarized Account Code
Item # Structure (SACS) Function

Proposed Amount Funded

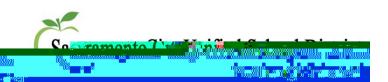
% of % of Type Total

Request Item

Justification

SCUSD music teachers participated in a three-session professional development series focused on integrating literacy within music with an emphasis on the Common Core State Standards for Literacy in Science, History/Social Science and Career and Technical Subjects. Teachers were provided with specific teaching strategies to prepare lessons in Music Literacy Integration. The teachers created lessons, implemented them, and brought back student work. In

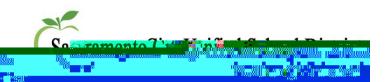
3 R Instruction \$ 142,795



Item #	California School District Standarized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
4 R	Instruction	\$ 250,000	12.0%	3.1%	City Year	City Year will serve over 2,000 students at these five priority schools: Rosa Parks, Fern Bacon, Oak Ridge, KBK, and Leataata Floyd through whole class support; over 500 students after school (with an anticipated increase of students at receiving sites); and over 300 students will receive targeted support in either attendance, behavior or course performance (English Language Arts and Math) during the academic day. This funding will pay for: the continuance of this importurihis imp



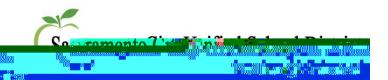
		R	estricted	Items	Contai	ned Within Propose	ed FY 2013-14 Budget
Item #	California School District Standarized Account Code Structure (SACS) Function		Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
8 R	Pupil Services	\$	760,000	36.4%	9.4%	Social Workers	Due to the decrease in LEA funding and impact of closure schools Integrated Support Services (ISS) is unable to maintain the same level of social work support without additional funding. Appropriate levels of social work staffing are needed for district-level crisis response, suicide assessments and intervention, case management of at-risk students and the leveraging of over 50 social work and counseling interns to assist in serving our students and families. This funding will pay for: 6.6 Social Worker FTE's.
9 R	Pupil Services	\$	48,600	2.3%	0.6%	CELDT Testing/MOC/ Enrollment	The Matriculation & Orientation Center (MOC) will administer the California English Language Development Test (CELDT) test to all registered Kindergarten students for FY 2013-2014. This is approximately 1,300 students a 200 student increase over last year. MOC staff is responsible for administering the initial CELDT test to all Kindergarten students in addition to their other duties. This funding will pay for: 12 qualified CELDT testers.
	Total		2,090,395		25.9%		
	Total Instruction	\$	2,090,395	100.0%			



Item #	California School District Standardized Account Code # Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
						Atomic Learning Integrate is an on-demand and online video library that offers a cost-effective staff technology training system for technology integration and support that empowers District staff to effectively utilize technology. With it's integration into the District's Active Directory Services, each
10 U	Instruction	\$ 75,000	1.3%	0.9%	Technology Training For Staff, Students and Parents	



	UnRestricted Items Contained Within Proposed FY 2013-14 Budget									
Item #	California School District Standardized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification				
					Maintain and Expand Early Kindergarten (EK) Program	SCUSD continues to deepen its implementation of the Early Kinder/Transitional Kindergarten Program for our students and families. Five school sites (Alice Birney Waldorf Inspired K-8, H.W. Harkness, Leonardo da Vinci K-8, Theodore Judah and Hubert Bancroft/Thomas Jefferson) provide students and families regional access for this early educational opportunity. The response from parents and school staff at the five pilot school sites strongly indicate that Early Kinder provides the extra support to help students develop the social, emotional and academic skills needed for regular kindergarten and success in school. This sentiment was also echoed by Rachel Ehlers, Principal Fiscal & Policy Analyst, along with five of her staff from the state of California's Legislative Analyst Office, during a fall visit to Harkness Elementary School, where they observed Early Kinder, Kindergarten and Preschool classrooms. One main impetus for the visit by the legislators, besides observing the alignment of the three programs and seeing the students in action, was to discuss the impact effectiveness and feasibility of Early Kindergarten in the State of California. Student enrollment has increased from 72 students in 2010-11 to 133 in 2012-13.				



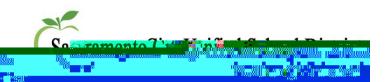
California School District

Item #

11 U



	UnRestricted Items Contained Within Proposed FY 2013-14 Budget									
Item	California School District Standardized Account Code # Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification				
12	J Instruction	\$ 13,000	0.2%	0.2%	Parent Participation - Preschool for Adult Education	Parents, and those with a parenting role, and children join together for a child's earliest school experience. Parents work in the classroom with children under the direction and supervision of the instructor in order to experience how young children learn and develop. This class is designed to help the adult student gain and increase their knowledge and understanding of their children's development. This funding will pay for: expanding the availability of the program by two classes.				
13	J Instruction	\$ 32,000	0.5%	0.4%	PSAT	Through the administration of the College Board's Preliminary SAT (PSAT) to sophomores we involve all students in the college-going process. The PSAT is for many students their first step on the road to college; it is the single best activity students can do to prepare themselves for a future SAT or ACT. Data from the PSAT is utilized to inform students, families and educators to prepare students for college and career. AP Potential can help schools recruit students with a high potential for success in AP classes. AP participation in SCUSD has increased from 8% in 2009 to 17% in 2012-13. Last October 84.4% of the sophomores in the district took the PSAT. This high turnout reduced the cost of each exam from its standard rate of \$14.00/student down to \$12.44/student. This funding will pay for: additional cost associated with continuing the Preliminary SAT/National Merit Scholarship Qualifying Test (PSAT/NMSQT).				

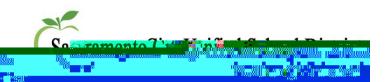




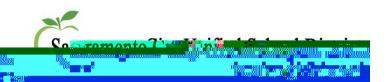
California School District

Item #

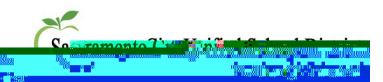
College Attendance/Persistence



Item #	California School District Standardized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
15 U	Instruction	\$ 45,000	0.8%	0.6%	Teachscape	Teachscape is a tool used by principals to document classroom observational data. The data is shared with
150	mstraction	\$ 45,000	0.6%	0.6%	теаспьсаре	

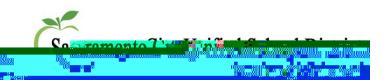


Item #	California School District Standardized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
17 U	Instruction	\$ 15,500	0.3%	0.2%	WASC	WASC increased the yearly cost. If the district does not support the additional cost, the sites will have to cover. Currently, the school sites have limited operating budgets, and the additional cost would hinder their ability to provide

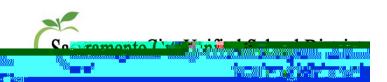


	UnRestricted Items Contained Within Proposed FY 2013-14 Budget									
Item #	California School District Standardized Account Code Structure (SACS) Function	F	roposed Amount Funded	% of Type	% of Total	Request Item	Justification			
19 U	Instruction	\$	36,000	0.6%	0.4%	Athletic Trainers	There has been an increase in the cost of athletic trainers. If the district does not provide the funding to the sites, they will be asked to support it with additional fundraising. This funding pays for: the increased cost for trainers.			

20 U Instruction \$ 120,000 2.0% 1.5%

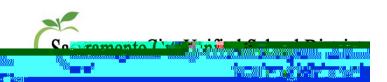


		UnRestricte	d Item:	s Cont	ained Within Propos	sed FY 2013-14 Budget
Item #	California School District Standardized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
21 U	Instruction	\$ 25,000	0.4%	0.3%	Summer Fitnessgram Testing and Independent Study during the school year	SCUSD students are required to pass at least 5 of 6 on the Fitnessgram to qualify for a two year physical education exemption. To give students the opportunity to pass this state required test special testing will be set up during the summer for incoming 10th-12th graders that did not pass the test Freshman year. In addition SCUSD students are required to successfully complete 20 credits of Physical Education to meet the district's high school graduation requirements. In order to meet individual student needs and encourage all students to complete their high school education, the Governing Board has provided a provision for flexibility in the completion of prescribed courses in accordance with the law. In instances where students are unable to meet the Physical Education requirements through a traditional route, students may be able to take Independent Study. Students opting for the alternative are students who have the following in their schedule: marching band, band, academy sequenced course work, AP and Honors courses. This funding pays for: developing and beginning this program. \$5,000 for each comprehensive high school.



	California School District	Proposed				
	Standardized Account Code	Amount	% of	% of		
Item :	# Structure (SACS) Function	Funded	Type	Total	Request Item	Justification
						U-CAN Go To College program provides outreach services

22 U Instructional Related Services \$ 75,000 1.3% 0.9% U-CAN Go To College



		UnRestricte	d Items	s Conta	ined Within Prop	osed FY 2013-14 Budget
	California School District Standardized Account Code	Proposed Amount	% of	% of		
Item #	Structure (SACS) Function	Funded	Туре	Total	Request Item	Justification
23 U	Instructional Related Services	\$ 400,000	6.7%	5.0%	BTSA/PAR	The Beginning Teacher Support and Assessment (BTSA) Induction Program is designed to improve the support and induction services to 100 eligible novice and experienced teachers in order to enhance teacher quality, improve student achievement, offer equitable learning opportunities, and to retain quality teachers in the District. The Peer Assistance and Review (PAR) provides an opportunity for teachers to improve their performance. The specific learning outcomes for Participating Teachers shall be designed to strengthen the Participating Teacher's skill and expertise in accordance with the California Standards for the Teaching Profession (CSTP). Through the continued work of the BTSA Induction Program to support novice teachers and the increased efforts to serve struggling experienced teachers through a PAR program, the District will improve teacher quality and help to ensure retention of effective teachers. This funding pays for: 2.0 Beginning Teacher Support and Assessment (BTSA)/PAR FTE's and stipends for 100 additional personnel, instructional materials, training cost.



	UnRestricted Items Contained Within Proposed FY 2013-14 Budget								
Item #	California School District Standardized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification			
24 U	Instruction Related Services	\$ 250,000	4.2%	3.1%	Enrollment Center	The Enrollment Center was created as a one-stop resource to service families seeking resources and information when enrolling their children in our district. Families are able to enroll students, submit transfer and open enrollment applications, have questions answered, receive pre-testing services and benefit from the on-site immunization clinic. The Enrollment Center ensures fairness and equity in the treatment of families and allows central monitoring of enrollment and intra- and inter-district permits. It also provides an opportunity to consolidate services and create a more efficient enrollment process, as Enrollment Center staff are highly trained and knowledgeable in all processes and procedures. Additional funds are necessary to ensure that this services continues for students, families and community. This funding pays for: additional staff, overtime, additional services from GreenTree, the firm that manages the student/program lottery data base, additional supplies, additional postage, additional security.			



Item #	California School District Standardized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
25 U	Instructional Related Services	\$ 130,000	2.2%	1.6%	Data Director	Web-based data and assessment management system that allows teachers, principals and administrators a way to create assessments or use assessments pre-built and scan them in order view, disaggregate, and analyze student data. In addition, it creates reports for our district benchmarks and other State mandated assessments. System is required for at least one more fiscal year. Determination will be made after the selection of the new student information system as to whether or not this system will be maintained. This funding pays for: cost of the software license for the FY 2013-14 school year.
26 U	Instructional Related Services	\$ 22,000	0.4%	0.3%	eSchool	eSchool serves as the district's online professional development platform. It houses the district's professional development catalog and provides registration access to all

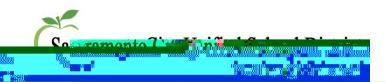


Item :	California School District Standardized Account Code # Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
27 U	Pupil Services	\$ 1,937,000	32.4%	24.0%	Restore Middle and High School Counselors	





Item #	California School District Standardized Account Code Structure (SACS) Function	Proposed Amount Funded	% of Type	% of Total	Request Item	Justification
						Studies show that improved indoor air quality has proven health benefits. It's not surprising that occupants in well-cleaned and well-maintained facilities report fewer health
31 U	Plant Services	\$ 430,500	7.2%	5.3%	Custodial Staff and/or Plant Operations Managers	



California School District	Proposed				
Standardized Account Code	Amount	% of	% of		
Item # Structure (SACS) Function	Funded	Type	Total	Request Item	Justification

32 U Plant Services

745,250





